

Merchant Shipping and Shipbuilding Markets

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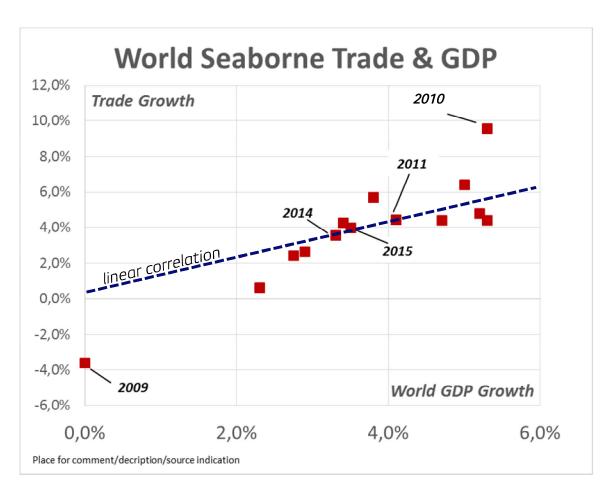
Licensees'
Conference 2015

Interact. Inspire. Innovate.

INTERLAKEN 6-9 SEPT 2015

Dependency of Seaborne Trade and GDP

Our macro-environment

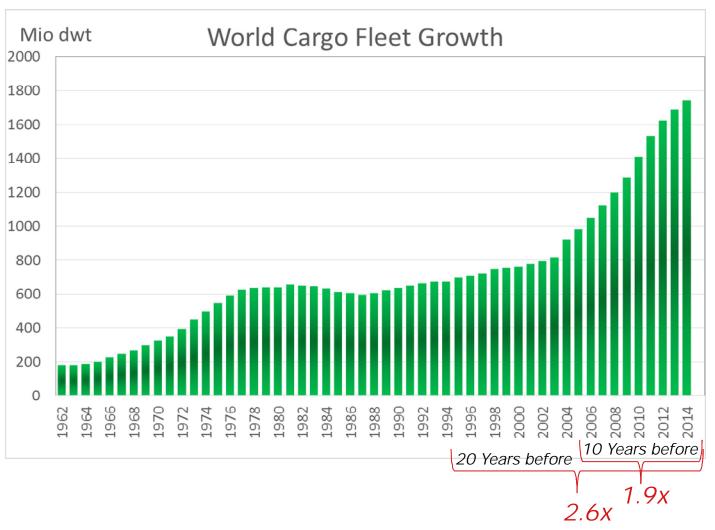


- In previous decade trade growth was 1.5 or 2x GDP growth
- After credit crisis correlation became close to linear
- Lower growth rates will become "normal business"



Nevertheless World Fleet is Increasing.....

Demand for transportation is here to stay and grow



Demand drivers:

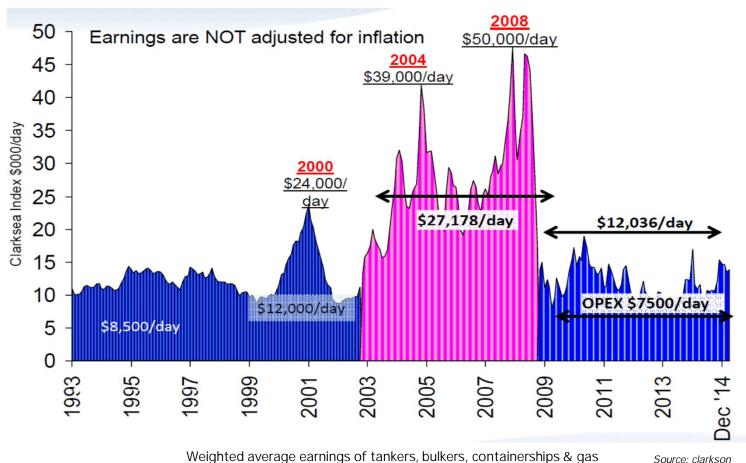
- Population growth
- Industrialisation
- Globalisation
- Containerisation

4% fleet growth today represents same tonnage amount as 11% growth in 1994 or 8% in 2004!



Earnings Up and Down

The money machine has been spluttering for quite some time





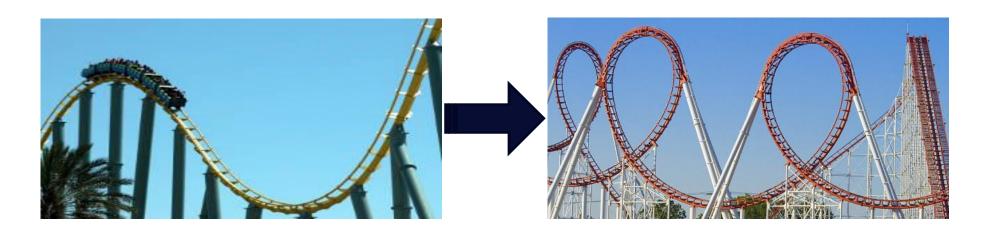




Volatility in Shipping Markets is Up

New reality

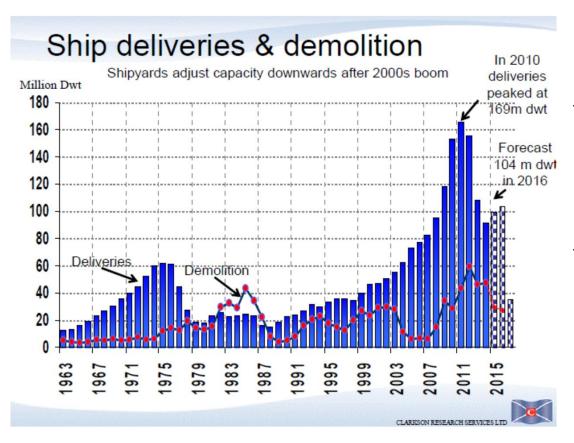
- Every decade shipping is facing a different situation
- New players (investors) are entering the scene
- Seaborne trade patterns and transported goods change constantly
- Geopolitical developments influence shipping
- Rules and Regulations set to change the framework





Fleet Growth Adjusted Downwards

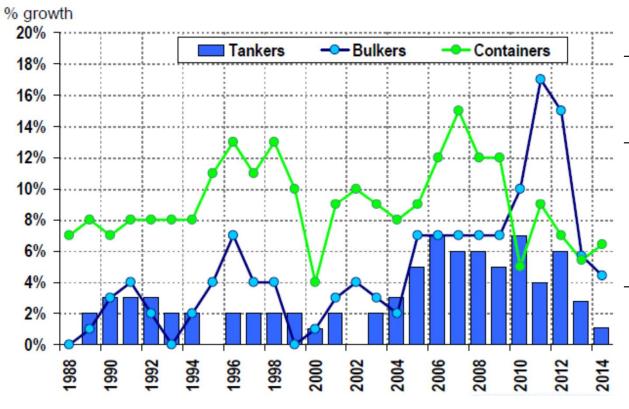
Supply and demand balance coming closer...



- The fleet growth rate has slowed from 9% to around 4% pa. This is roughly in line with trade growth!
- The shipbuilding industry has had to adjust capacity downwards in a painful process



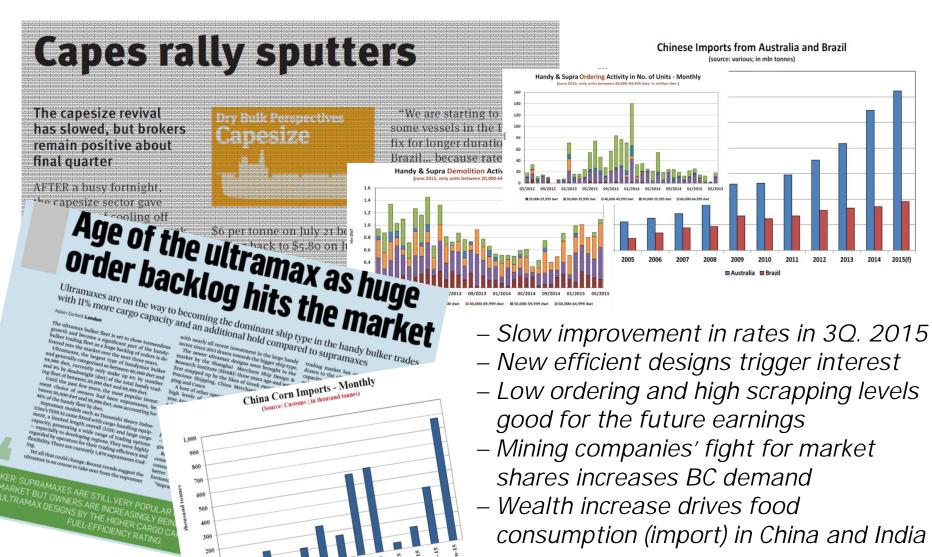
Every Shipping Segment Follows its Own Rules



- Biggest decline in bulker fleet growth!
- Containers picking up due to ordering boom for mega-size vessels prior to Tier III introduction.
- Tanker segment in 2014
 at historical low level –
 recovering in 2015.



Bulker Market Highlights





Container Market Highlights

NYK net profit more than quadruples in April-June

Japanese shipping giant benefits from Crystal Cruises sale and better earnings in tanker, container and air cargo businesses

NIPPON Yusen Kaisha recorded strong year-on year growth in net profits for April-June, with better performances of its tanker container and air cargo



tanker and containership

business boosts

Japanese operator

KAWASAKI Kisen Kaisha

April to June, bolstered

vrites Cichen Shen

group's net profit surged

138.2% to ¥10.2bn (\$83.3m)

while ordinary income grew

125.1% to ¥14.6bn, according

its quarterly report.

ement in its tanker



speculative ordering. hief executive John Coustas. Danaos, one of the top 10 ownets of ships destined for the char ter market, stands to be affected by the drop of around 10% in rates

the first quarter of the year, said Coustas during a conference call. larger ships into the charter mar-He concedes that the correction in the second quarter partially took back some of the gains real ised earlier in the year. ago, according to ConTex figures, ders are mainly confined to ultra





MITSUI OSK Lines reported higher earnings for the April-June period on lower bunker prices and a depreciated yen, but weak rates in container shipping prompted the company to cut its yearly profit outlook, writes Max Tingyao

The Japanese shipping conglomerate posted net profits of Y12.7bn (\$104.4m) in the first quarter of its fiscal year, up around 50% from ¥8.5bn during the year-ago

Group-wide revenue increased to ¥449.4bn from ¥443.9bn as the Japanese currency depreciated by nearly 20% on year.

The container unit of MOL, which posted six annual losses over the past seven years, saw



net profit surged 138.2% to

- Liner operators earn more!
- Order boom for mega-size vessels prior to Tier III introduction
- Will vessel sizes grow further?
- Yards fight hard for "mega-size" orders



Tankers and LNGCs





- Low crude prices drive demand growth
- Unexpected high earnings and investment activities in the crude segment
- Consolidation on owner side
- Caution rising for later in 2016 and 2017!
- LNGC ordering low compared to 2015
- Projects are delayed and postponed also triggered by low crude price – but will happen!
- LNG is a growth business

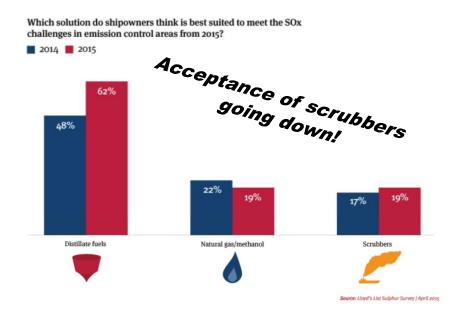


Global Development Affecting Merchant Shipping





Emissions Regulations Create Opportunities





- LNG as fuel has a bright future due to low emissions
- Infrastructure for bunkering under development
- Boom to be expected as soon as global sulphur cap is introduced (2020/25?)
- MEPC 68 decision on "Otto Cycle" engines positive for X-DF
- Tier III engines will make up 40 to 60% of deliveries by 2020, depending on the study

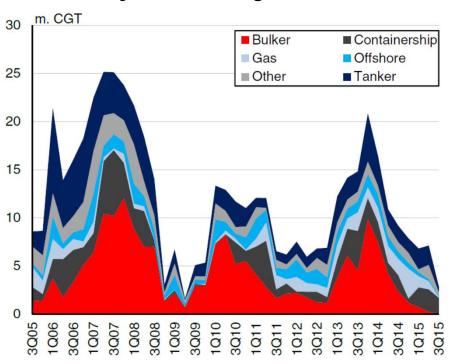




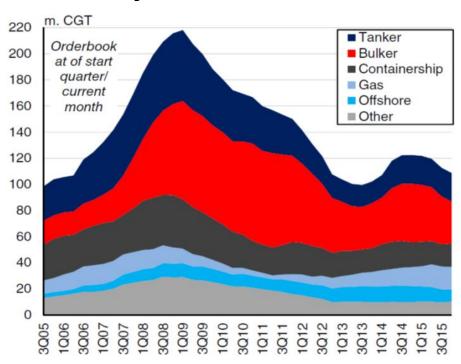
Shipbuilding Markets

Output cut by half

Quarterly Contracting



Quarterly Order Book



- Ordering highly volatile in the last 10 years
- Global order book at 50% of peak and stabilising on this level



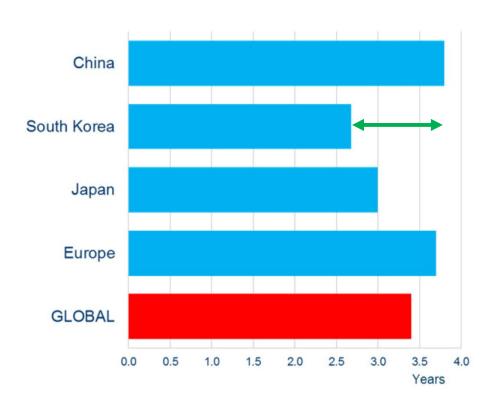
Shipyard Highlights

Chinese Contracts By Vessel Type Chinese Orders As % Global Total (RHS) Painful capacity adjustments m. dwt 70% Other 100 Gas Boxships 60% Tankers Bulkers 50% 40% 70 30% arry's leading three shipbuilders have suffered eye-watering second-60 50 10% 30 20 Number of Chinese Yards Making A Delivery^ 300 Deliveries by state owned Chinese yards (CSSC, CSIC) as a Mitsubishi readies yard % of total Chinese deliveries (RHS) 250 50% 40% 200 150 30% 100 20% 50 This analysis does not include data on ships below 1,000 GT



Yard Forward Order Books

Yards "forward cover" with current order books (March 2015)

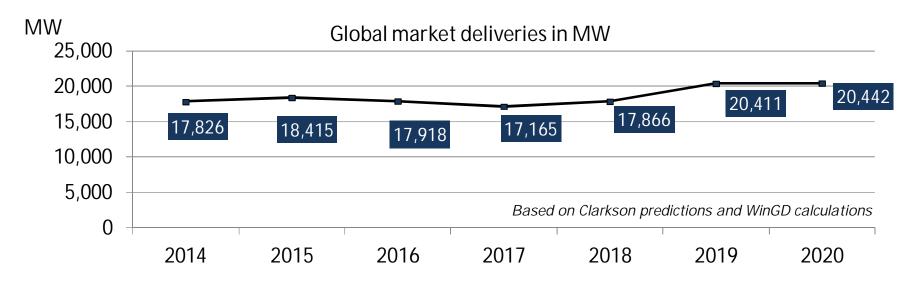


- The shorter coverage of Korean yards and weakening offshore demand has triggered yards in South Korea to aggressively take Merchant orders in 2015
- 2nd and 3rd Tier yards in China are having difficulties finding orders and cash
- Consolidation and reduction of yard capacity ongoing in all countries



Low-speed Market Size Prediction

Our playing field



Next 5 years

- The delivery of low-speed engines is predicted to hover around 18,000 MW pa
- The lowest volume to be expected in 2017
- Recovery to above 20,000 MW from 2019 onwards

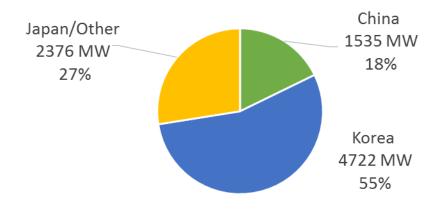


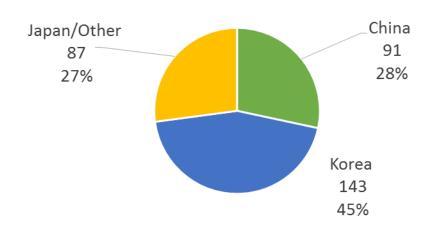
Our "Business" in 2015

Low-speed engine market this year

2-stroke Orders 1/20.2015 (8633 MW)

2-stroke Orders 1/2Q.2015 (321 vessels)



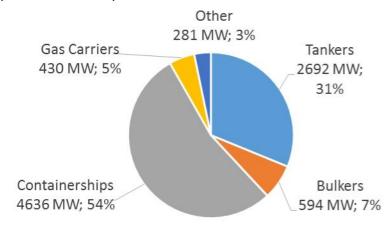


- Order intake in Korea very strong YTD
- China slow with expected increase second half of 2015
- Japan gained market share through mega-size container vessel orders

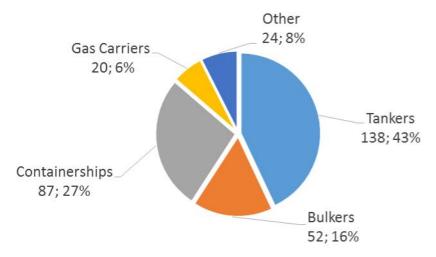


Ship Types Ordered 1/2 Q. 2015

2-stroke Orders 1/20.2015 (8633 MW)



2-stroke Orders 1/20.2015 (321 vessels)



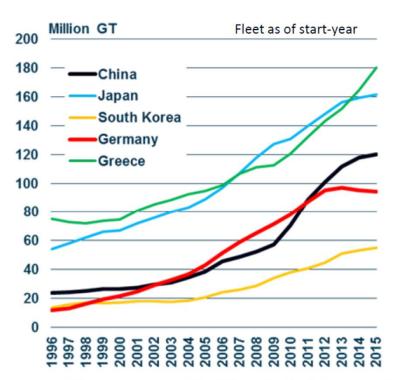
- Tankers in greatest demand
- Container vessel most decisive for our business
- Bulker ordering on hold
- Gas carriers became a much bigger segment in recent years



Shipping Trends – Who is Investing?

Where the money comes from

Regional Ownership – Top Five Nations



Regional Ownership – Europe vs. Asia



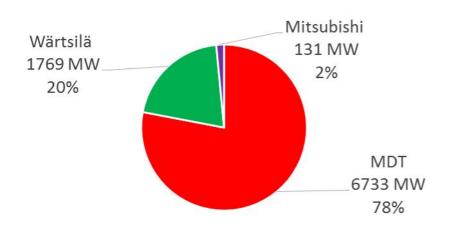
Source: Clarkson Research, World Fleet Monitor February 2015. Includes both cargo carrying and non-cargo carrying merchant vessels over 100GT in size. Europe includes non EU.



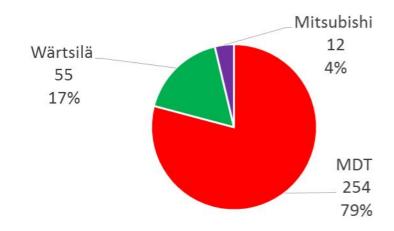
Market Shares for Low-speed Engine Brands

What we achieved together

2-stroke Orders 1/20.2015 (8633 MW)



2-stroke Orders 1/2Q.2015 (321 vessels)

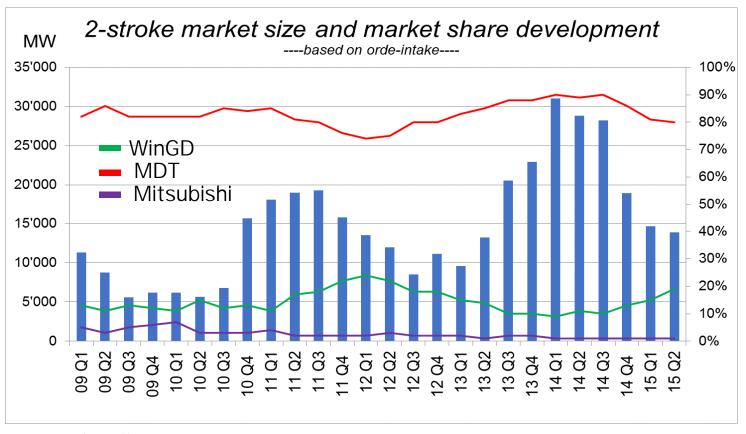


- Strong recovery of market share for WinGD in 1/2 Q. 2015 (+6% points)
- Generation X engines are popular and represent YTD 80% of our OI
- X82 most successful engine: 45% of MW / 1/3 of the engines ordered
- Breakthrough of the X92 for mega-size container vessels
- Low-pressure DF engines make up 14% of our OI



Historical 2-s Market Share Distribution

Our "temperature curve" is pointing in the right direction



12 month rolling



169 References for Generation X Engines*

W-X engine	Vessel type	Firm orders	Licensee
X35 X40	44k DWT Bulk Carriers 15k DWT Tanker	21 engines	YMD YCMP 3 Maj
X62	55k DWT Bulk Carriers 64k DWT Bulk Carriers 81k DWT Bulk Carriers 88k DWT Bulk Carriers 115k DWT Product Carriers 115k DWT Crude Oil Tanker	22 engines	HHI-EMD HHM QMD
X72	150-210k DWT Bulk Carriers 3,800 TEU containerships	38 engines	HHI-EMD Doosan DMD CMD
X82	VLCCs VLOCs > 9,000 TEU Containerships	75 engines	HHI-EMD DU QMD
X92	9,000 TEU containerships 14,000 TEU containerships 20,700 TEU containerships	13 engines	HHI-EMD Doosan

^{*} as of August 2015



33 References for 2-Stroke Dual-Fuel Engines*

W-XDF engine	Vessel type	Firm orders	Licensee
50DF	14k DWT LNG Carrier 15k DWT Chemical Carrier 1,400 TEU container vessel 15k DWT Asphalt tanker	13 engines 110,880 kW	YCMP DU
X62DF	175k DWT LNG carrier	10 engines 143,100 kW	Doosan
X72DF	174k DWT LNG carrier	10 engines 161,250 kW	HHI-EMD Doosan

^{*} as of August 2015



X-DF Breakthrough in LNGC Market

Success story to be continued

- Major Owners, Operators, Yards and Consultants recognise the benefits of the X-DF concept for LNGC
- Latest orders prove that X-DF will soon become the most popular solution for I NGC











The payback period for the LNGreen solution is less than 1 year, compared to the baseline design.

